# 張博堅



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## 教育背景

2010/08-2010/12 國立中山大學/博士後研究員

2005-2010 國立中山大學/人力資源管理/博士

2008-2009 美國伊利諾大學香檳分校/訪問學者

2003-2005 國立中山大學/人力資源管理/碩士

1996-1998 私立長庚大學/機械工程/碩士

1992-1996 私立大同大學/機械工程/學士

#### 工作經驗

2022 - 現在 教授/商學院/澳門科技大學

2011 - 2022 助理教授/副教授/商學院/澳門科技大學

#### 教學活動

人力資源管理研究方法 (BBAZ16307) 研究方法 (MBMZ01) 社會組織調查研究 (MBOZ08) 研究方法 (DBMZ07) 研究方法專題 (DBAZ21)

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### 研究領域

使命感、工作重塑、人力資源管理系統、領導力、衝突管理

#### 學術成果

#### 期刊論文

- 1. **P. C. Chang**, X. X. Gao, T. Wu, & Y. Y. Lin. (2022). Workaholism and work-family conflict: A moderated mediation model of psychological detachment for work and family-supportive supervisor behavior. *Chinese Management Studies* [SSCI] (accepted)
- 2. **P. C. Chang**, G. Y. Ma, & Y. Y. Lin. (2022). Inclusive leadership and employee proactive behavior: A cross-level moderated mediation model. *Psychology Research and Behavior Management* [SSCI] (accepted)
- 3. A. Y-P. Lee, \*P. C. Chang, H.Y. Chang. (2022). How workplace fun promotes informal learning among team members: A cross-level study of the relationship between workplace fun, team climate, workplace friendship, and informal learning. *Employee Relations*. 44(4), 870-889. **[SSCI]**
- 4. Y. Wu & \*P. C. Chang. (2021). The development and prospect of traditional authoritative leadership in the process of moderation. *Gansu Social Sciences*. 5, 185-190. 【CSSCI】
- 5. **P. C. Chang**, K. Y. Sun, & T. Wu. (2021). A study on the mechanisms of strengths-based psychological climate on employee innovation performance: A moderated mediation model. *Chinese Management Studies*, 16(2), 422-445. **[SSCI]**
- 6. **P. C. Chang**, X. X. Gao, & T. Wu. (2021). Sense of calling, job crafting, spiritual leadership, and work meaningfulness: A moderated mediation model. *Leadership & Organization Development Journal*, 42(5), 690-704. **[SSCI]**
- 7. **P. C. Chang**, M. J. Zhang, & T. Wu. (2021). Developmental human resource configuration, unique human capital and employee innovative work behaviour: A multilevel moderated mediation model. *SAGE Open*. DOI: 10.1177/21582440211027964. **[SSCI]**
- 8. M. Y. Fang, P. Fan, S. Nepal, & **P. C. Chang**. (2021). Dual-Mediation paths linking corporate social responsibility to employee's job performance: A multilevel approach. *Frontiers in Psychology*. DOI 10.3389/fpsyg.2020.612565. [SSCI]
- 9. **P. C. Chang**, H. L. Rui, & T. Wu. (2021). Job autonomy and career commitment: A moderated mediation model of job crafting and sense of calling. *SAGE Open*. DOI 10.1177/215822440211004167 【SSCI】
- 10. **P. C. Chang**, H. L. Rui, & A. Y-P. Lee. (2020). How having a calling leads to job crafting: A moderated mediation model. *Frontiers in Psychology*. DOI 10.3389/fpsyg.2020.552828 **[SSCI]**
- 11. **P. C. Chang**, T. Wu, & J. Du. (2020). Psychological contract violation and patient's antisocial behavior: A moderated mediation model of patient trust and doctor-patient communication. *International Journal of Conflict Management*. 31(4), 647-664. **[SSCI]**
- 12. T. Wu & \*P. C. Chang. (2020). The impact of work-family programs on work-family facilitation and role performance. *Asia Pacific Journal of Human*

- *Resources.* 58, 46-65 **[SSCI]**
- 13. K. Y. Sun & P. C. Chang, (2019). Subordinates' constructive voice and developmental feedbacks from leaders. *Journal of Technical Economics & Management*, 10, 69-74. **[CSSCI]**
- 14. K. Y. Sun & P. C. Chang, (2019). The influencing mechanism of paradoxical leadership and reform-supportive behavior. *Journal of Technical Economics & Management*, 8, 45-50. 【CSSCI】
- 15. Y. Wu., T. Wu, & \*P. C. Chang. (2018). The misunderstanding of survivorship bias and the prevention for leaders. *Leadership Science*, 7, 30-32. 【CSSCI】
- 16. **P. C. Chang**, Ting. Wu, & C. L. Liu. (2018). Do high-performance work systems really satisfy employees? Evidence from China. *Sustainability*, 10(10):3360 [SSCI]
- 17. D. Juan, J. W. Niu, **P. C. Chang**, & X. Y. Guo. (2018). Some thoughts on hospital social work in China well-being era. 9(3), 69-71. **[CSSCI]**
- 18. A. Y-P. Lee, I. H. Chen, \***P. C. Chang**. (2018). Sense of calling in the workplace: The moderating effect of supportive organizational climate in Taiwanese organizations. *Journal of Management & Organization*, 24(1), 129-144. **[SSCI]**
- 19. C. L. Liu. & **P. C. Chang**. (2017). An analysis about relationships among future work selves, job search clarity, and job search behavior: The moderating role of contextual support and contextual barrier. *Human Resources Development of China*, 378, 60-72. **[CSSCI]**
- 20. J. Du. & P. C. Chang. (2017). Some thoughts on current social work in hospital. *Medicine & Philosophy*, 38(10A), 54-57. 【CSSCI】
- 21. C. L. Liu. & **P. C. Chang**. (2017). An analysis about relationships among core self-evaluations, career exploration, and career planning: Moderating role of proactive personality. *Human Resources Development of China*, 375, 58-69. 【CSSCI】
- 22. D. Lu, \*P. C. Chang, C. Wang, Y. Tian, & Powpaka, S. (2016). Would tourists experienced awe be more ethical? An explanatory research based on experimental method. *Tourism Tribune*, 31(12), 51-61. 【CSSCI】
- 23. **P. C. Chang**, T. Wu., & J. C. Chien. (2016). Two HR systems and employees' responses to social and economic exchange mechanisms. *Journal of Macau University of Science and Technology*. 10(2), 60-69.
- 24. Y. Tian, D. Lu, **P. C. Chang**, & Y. Chen. (2016). Research on awe from organization members to promote the organizational citizenship behavior. *Soft Science*, 3(30), 77-80. **[CSSCI]**
- 25. Y. Tian, D. Lu, & \*P. C. Chang. (2015). The role of identity salience in the mechanisms of tourism destination image affecting on word-of-mouth: The explanation based on the cognitive-affective dual perspective. *Business Research*, 9,162-170. [CSSCI]
- 26. **P. C. Chang**, J. C. Chien, & T. M. Lin. (2014). Moderated mediation effect by group interaction in a political work environment. *Social Behavior and Personality: An international Journal*. 42(10), 1651-1660. **[SSCI]**

- 27. **P. C. Chang**, D. Lu, J. C. Chien, & T. M. Lin. (2014). Job and organizational attributes, applicant personality traits, and organizational attractiveness: An example in Macau's gambling industry. *Economic Management Journal*, 36(Z1), 35-39. **[CSSCI]**
- 28. J. J. Lawler, **P. C. Chang**, W. Hong, J. Bae, P. C. Wu, & S. J. Chen. (2013). Going abroad: A multi-country study of HR policies, national IR systems, and union activity in foreign subsidiaries of American multinationals. *Industrial and Labor Relations Review*, 66(5), 1149-1171. **[SSCI]**
- 29. S. H. Lin, L. C. Huang, P. F. Cheng, C. C. Chang, **P. C. Chang**, & C. S. Lin. (2013). The role of person and organizational variables in the three component model of occupational commitment. *Canadian Journal of Administrative Sciences*, 30(2), 115-126. **[SSCI]**
- 30. **P. C. Chang**, J. C. Chien, & T. M. Lin. (2012). Perceptions of organizational politics and employees' turnover intention: The cross-level moderation effect of group interaction. *Journal of Macau University of Science and Technology*, 6(2), 67-81.
- 31. **P. C. Chang** & S. J. Chen. (2011). Crossing the level of employee's performance: HPWS, affective commitment, human capital, and employee job performance in professional service organizations. *International Journal of Human Resource Management*, 22(4), 883-901. **[SSCI]**
- 32. I. C. Huang, C. M. Ho, J. F. Uen, L. S. Lin, & **P. C. Chang**. (2008). When volunteers don't help that much: The mediated moderation effect of volunteerism between high commitment human resource practices, organizational climate and strategic performance of temporary organizations. *International Journal of Strategic Management*, 8, 67-79.

#### 會議論文

- 1. **P. C. Chang** & T. Wu., & C. C. Chiang. (2020). Job autonomy and career commitment: Moderated mediation model of job crafting. Paper presented at the 2020 European Academy of Management Conference, December 6-8, 2020, Dublin, Ireland.
- 2. **P. C. Chang** & T. Wu. (2020). Developmental human resource configuration, unique human capital and employee innovative work behavior: A multilevel moderated mediation model. Paper presented at the 2020 European Academy of Management Conference, December 6-8, 2020, Dublin, Ireland.
- 3. K. Y. Sun, Y. C. Li, & **P. C. Chang**. (2019). The relationship between job stress and employee deviant behaviors: The moderating effects of emotional stability and conscientiousness. 4<sup>th</sup> International Conference on Humanities Science, Management and Education.
- 4. K. Y. Sun & P. C. Chang. (2019). An analysis about relationships among strengths-based psychological climate, employee engagement, and employee

- innovation performance. 4<sup>th</sup> International Conference on Humanities Science, Management and Education.
- 5. G. Y. Ma & P. C. Chang. (2019). The impact of the leader-member exchange on innovation behavior: Psychological empowerment as a mediator and emotional intelligence as a moderator. 4<sup>th</sup> International Conference on Humanities Science, Management and Education.
- 6. X. X. Gao, T. Wu, & **P. C. Chang**. (2019). Research on humble leadership and employee voice behavior. 4<sup>th</sup> International Conference on Humanities Science, Management and Education.
- 7. T. Wu & P. C. Chang. (2017). The Impact of work-family programs on work-family facilitation and role performance: The dual moderating effect of gender. Paper presented at 2017European Academy of Management Conference, June 21-24, 2017, Glasgow, UK.
- 8. **P. C. Chang** & T. Wu. (2015). Do high-performance work systems really satisfy employees? Comparing two counteracting mediating mechanisms. 2015 Global Entrepreneurship and Innovation in Management Conference.
- 9. A. Y-P. Lee, I. H. Chen, & **P.C. Chang**. (2014). Sense of calling in the workplace: The moderating effect of organizational supportive climate. Paper presented at the 2014 Management Theory and Practice Conference, April 4-5, 2014, Japan.
- 10. **P. C. Chang**. (2013). A study of emotional labor's emotional labor loading and job satisfaction: emotional intelligence as a moderator. Paper presented at the 2013 ICMIBI Conference, April 21-22, 2013, Singapore.
- 11. J. J. Lawler, **P. C. Chang**, W. Hong, J. Bae, P. C. Wu, & S. J. Chen. (2012). Going abroad: A multi-country study of HR policies, national IR systems, and union activity in foreign subsidiaries of American multinationals. Paper presented at the 2012 IACMR Conference, June 20-24, 2012, Hong Kong, China.
- 12. I. H. Chen, Y. P. Lee, H. C. Chen, & **P. C. Chang**. (2012). Where Does the Sense of Calling Come From? The examination of Individual and organizational Factors for Sources of Calling. Paper presented at the 2012 IACMR Conference, June 20-24, 2012, Hong Kong, China.
- 13. **P. C. Chang** & S. J. Chen. (2011). Transformational leadership and organizational identification: The moderating effect of leadership and organization. Paper presented at the 7th Cross-Straits Conference on Organizational Behavior and Human Resource Development.
- 14. **P. C. Chang** & S. J. Chen. (2011). Business strategy, HRM systems, and firm performance: A comparative study of Taiwan and China. Paper presented at the 2011 AIB Conference, June 24-28, 2011, Nagoya, Japan.
- 15. **P. C. Chang**, L. S. Lin, C. M. Ho, & T. M. Lin. (2010). A multi-level exploration of group interaction, employees' perceptions of organizational politics, and turnover intention. Paper presented at the Asia Academy of Management conference. December 12-14, Macau.
- 16. B. C. Jan, **P. C. Chang**, & S. J. Chen. (2010). The effect of transformational leadership, job satisfaction and organizational commitment: An example of the

- banking industry. Paper presented at the 6th Cross-Straits Conference on Organizational Behavior and Human Resource Development.
- 17. **P. C. Chang**, P. C. Huang, & S. J. Chen. (2009). HRM practices, affective commitment, and job performance: A study of hair salon. Paper presented at the Academy of Management Meeting. August 7-11, Chicago, USA.
- 18. **P. C. Chang**, L. S. Lin, C. M. Ho, & T. M. Lin. (2009). Comtextualizing perceived organizational politics: A multi-level exploration. Paper presented at the Academy of Management Meeting. August 7-11, Chicago, USA.
- 19. J. S. Guo, **P. C. Chang**, S. J. Chen, & P. C. Huang. (2009). Factors affecting family business succession: An empirical study of Taiwan's family businesses. Paper presented at the 5th Cross-Straits Conference on Organizational Behavior and Human Resource Development, Shandong.
- 20. L. S. Lin, **P. C. Chang**, I. C. Huang, C. M. Ho, & J. F. Uen. (2009). Managing temporary organizations: Human resource practices and strategic performance. Paper presented at the 5th Cross-Straits Conference on Organizational Behavior and Human Resource Development, Shandong.
- 21. I. C. Huang, C. M. Ho, J. F. Uen, L. S. Lin, & **P. C. Chang**. (2008). Contingent but Committed: HR Practices, Climate and Temporary Organizations Performance. Paper presented at the Academy of Management Meeting. August 8-13, Anaheim, California, USA.
- 22. I. C. Huang, C. M. Ho, J. F. Uen, L. S. Lin, & P. C. Chang. (2008). When volunteers don't help that much: The moderated mediation effect of volunteerism between high commitment human resource practices, organizational climate and strategic performance of temporary organizations. Paper presented at the IABE-2008 Stockholm Summer Conference as well as for publication in International Journal of Strategic Management.
- 23. L. S. Lin, **P. C. Chang**, J. F. Uen, C. M. Ho, & I. C. Huang. (2008). Temporally Competent: High Commitment Human Resource Practices, Human Capital and Strategic Performance of Temporary Organizations. Paper presented at the BAI-2008 International Conference on Business and Information at JW Marriott Hotel Seoul, South Korea, July 07-09, 2008.
- 24. P. C. Chang, P. C. Hhang, S. J. Chen, & C. M. Lu. (2008). A multilevel approach on the relationship between HRM practices and employee job performance: A study on small-scale hairdressing organizations. Paper presented at the BAI-2008 International Conference on Business and Information at JW Marriott Hotel Seoul, South Korea, July 07-09, 2008.

#### 其他專業資格/獎項/活動

- 澳門航空高級管理人員管培訓講師:<組織結構和設計>、<組織文化>、<組織變革和創新>
- 2. 澳門地區在職進修人員短期培訓課程授課老師 <SPSS 軟件應用>
- 3. 澳門地區公務員短期培訓課程授課老師 (行政公職局) <SPSS 軟件應用>、

## <調研與分析方法>

- 4. 澳門科技大學 COVID-19 抗疫期間優秀教學教師
- 5. 澳門社會科學期刊編輯委員
- 6. 中華民國斐陶斐榮譽學會會員
- 7. 國立中山大學優秀博士論文獎
- 8. 國立中山大學赴海外研究全額獎學金
- 9. Asia Pacific Journal of Management Journal 審稿者
- 10. International Journal of Manpower 審稿者
- 11. 組織與管理審稿者
- 12. 澳門科技大學學報審稿者