# 張博堅



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## 教育背景

2010/08- 國立中山大學/博士後研究員

2010/12

國立中山大學/人力資源管理/博士

2005-2010 2008-2009

美國伊利諾大學香檳分校/訪問學者

2003-2005

國立中山大學/人力資源管理/碩士

1996-1998

私立長庚大學/機械工程/碩士

1992-1996

私立大同大學/機械工程/學士

## 工作經驗

2022 - 現在 教授/商學院/澳門科技大學

2011-2022 助理教授/副教授/商學院/澳門科技大學

#### 教學活動

人力資源管理研究方法 (BBAZ16307)

研究方法 (MBMZ01)

社會組織調查研究 (MBOZ08)

研究方法 (DBMZ07)

研究方法專題 (DBAZ21)

#### 研究領域

使命感、工作重塑、人力資源管理系統、領導力、衝突管理

## 學術成果

#### 期刊論文

- 1. Chang, P. C., Xu, X., Gao, X. X., & Lee, A. Y-P. (2024). Do good relationships contribute to innovative behavior? A study of relationship conflict affecting team innovative behavior. *Asian Journal of Social Psychology* (accepted) [SSCI]
- 2. Chang, P. C., Geng, X. Q., & Cai, Q. H. (2024). The Impact of Career Plateaus on

- Job Performance: The Roles of Organizational Justice and Positive Psychological Capital. *Behavioral Sciences*, 14(2), 144. **[**SSCI**]**
- 3. **Chang, P. C.**, Zhang, W. H., Cai, Q. H., & Guo, H. C. (2024). Does AI-driven technostress promote or hinder employees' artificial intelligence adoption intention? A moderated mediation model of affective reactions and technical self-efficacy. *Psychology Research and Behavior Management*, 17, 413-427. **[SSCI]**
- 4. Chang, P. C., Guo, Y. L., Cai, Q. H., & Guo, H. C. (2023). Proactive career orientation and subjective career success: A perspective of career construction theory. *Behavioral Sciences*, 13(6), 503. [SSCI]
- 5. **Chang**, **P. C.**, Gao, X. X., Wu, T., & Lin, Y. Y. (2023). Workaholism and workfamily conflict: A moderated mediation model of psychological detachment for work and family-supportive supervisor behavior. *Chinese Management Studies*, 17(4), 770-786. **[SSCI]**
- 6. **Chang**, **P. C.**, Ma, G. Y., & Lin, Y. Y. (2022). Inclusive leadership and employee proactive behavior: A cross-level moderated mediation model. *Psychology Research and Behavior Management*, 15, 1797-1808. **[SSCI]**
- 7. Lee, A. Y-P., \*Chang, P. C., & Chang, H. Y. (2022). How workplace fun promotes informal learning among team members: A cross-level study of the relationship between workplace fun, team climate, workplace friendship, and informal learning. *Employee Relations*, 44(4), 870-889. **[SSCI]**
- 8. Wu, Y. & \*Chang, P. C. (2021). The development and prospect of traditional authoritative leadership in the process of moderation. *Gansu Social Sciences*, 5, 185-190. 【CSSCI】
- 9. **Chang**, **P. C.**, Sun, K. Y., & Wu, T. (2021). A study on the mechanisms of strengths-based psychological climate on employee innovation performance: A moderated mediation model. *Chinese Management Studies*, 16(2), 422-445. **[SSCI]**
- 10. **Chang**, **P. C.**, Gao, X. X., & Wu, T. (2021). Sense of calling, job crafting, spiritual leadership, and work meaningfulness: A moderated mediation model. *Leadership & Organization Development Journal*, 42(5), 690-704. **[SSCI]**
- 11. **Chang**, **P. C.**, Zhang, M. J., & Wu, T. (2021). Developmental human resource configuration, unique human capital and employee innovative work behaviour: A multilevel moderated mediation model. *SAGE Open*. DOI: 10.1177/21582440211027964. **[SSCI]**
- 12. Fang, M. Y., Fan, P., Nepal, S., & Chang, P. C. (2021). Dual-Mediation paths linking corporate social responsibility to employee's job performance: A multilevel approach. *Frontiers in Psychology*. DOI 10.3389/fpsyg.2020.612565. 【SSCI】
- 13. **Chang**, **P. C.**, Rui, H. L., & Wu, T. (2021). Job autonomy and career commitment: A moderated mediation model of job crafting and sense of calling. *SAGE Open*. DOI 10.1177/215822440211004167 **[**SSCI]
- 14. **Chang**, **P. C.**, Rui, H. L., & Lee, A. Y-P. (2020). How having a calling leads to job crafting: A moderated mediation model. *Frontiers in Psychology*. DOI 10.3389/fpsyg.2020.552828 【SSCI】
- 15. Chang, P. C., Wu, T., & Du, J. (2020). Psychological contract violation and

- patient's antisocial behavior: A moderated mediation model of patient trust and doctor-patient communication. *International Journal of Conflict Management*, 31(4), 647-664. [SSCI]
- 16. Wu, T. & \*Chang, P. C. (2020). The impact of work-family programs on work-family facilitation and role performance. *Asia Pacific Journal of Human Resources*, 58, 46-65 【SSCI】
- 17. Sun, K. Y. & Chang, P. C. (2019). Subordinates' constructive voice and developmental feedbacks from leaders. *Journal of Technical Economics & Management*, 10, 69-74. **[CSSCI]**
- 18. Sun, K. Y. & Chang, P. C. (2019). The influencing mechanism of paradoxical leadership and reform-supportive behavior. *Journal of Technical Economics & Management*, 8, 45-50. [CSSCI]
- 19. Wu, Y., Wu, T., & \*Chang, P. C. (2018). The misunderstanding of survivorship bias and the prevention for leaders. *Leadership Science*, 7, 30-32. 【CSSCI】
- 20. Chang, P. C., Wu, T., & Liu, C. L. (2018). Do high-performance work systems really satisfy employees? Evidence from China. *Sustainability*, 10(10):3360 [SSCI]
- 21. Du, J., Niu, J. W., Chang, P. C., & Guo, X. Y. (2018). Some thoughts on hospital social work in China well-being era. *Yixue Zhengming*, 9(3), 69-71. 【CSSCI】
- 22. Lee, A. Y-P., Chen, I. H., & \*Chang, P. C. (2018). Sense of calling in the workplace: The moderating effect of supportive organizational climate in Taiwanese organizations. *Journal of Management & Organization*, 24(1), 129-144. [SSCI]
- 23. Liu. C. L. & Chang, P. C. (2017). An analysis about relationships among future work selves, job search clarity, and job search behavior: The moderating role of contextual support and contextual barrier. *Human Resources Development of China*, 378, 60-72. 【CSSCI】
- 24. Du, J. & Chang, P. C. (2017). Some thoughts on current social work in hospital. *Medicine & Philosophy*, 38(10A), 54-57. 【CSSCI】
- 25. Liu, C. L. & Chang, P. C. (2017). An analysis about relationships among core self-evaluations, career exploration, and career planning: Moderating role of proactive personality. *Human Resources Development of China*, 375, 58-69. 【CSSCI】
- 26. Lu, D., \*Chang, P. C., Wang, C., Tian, Y., & Powpaka, S. (2016). Would tourists experienced awe be more ethical? An explanatory research based on experimental method. *Tourism Tribune*, 31(12), 51-61. 【CSSCI】
- 27. **Chang**, **P. C.**, Wu, T., & Chien, J. C. (2016). Two HR systems and employees' responses to social and economic exchange mechanisms. *Journal of Macau University of Science and Technology*, 10(2), 60-69.
- 28. Tian, Y., Lu, D., Chang, P. C., & Chen, Y. (2016). Research on awe from organization members to promote the organizational citizenship behavior. *Soft Science*, 3(30), 77-80. **[CSSCI]**
- 29. Tian, Y., Lu, D., & \*Chang, P. C. (2015). The role of identity salience in the mechanisms of tourism destination image affecting on word-of-mouth: The explanation based on the cognitive-affective dual perspective. *Business Research*, 9,162-170. 【CSSCI】

- 30. **Chang**, **P. C.**, Chien, J. C. & Lin, T. M. (2014). Moderated mediation effect by group interaction in a political work environment. *Social Behavior and Personality : An international Journal*, 42(10), 1651-1660. **[SSCI]**
- 31. Chang, P. C., Lu, D., Chien, J. C., & Lin, T. M. (2014). Job and organizational attributes, applicant personality traits, and organizational attractiveness: An example in Macau's gambling industry. *Economic Management Journal*, 36(Z1), 35-39. [CSSCI]
- 32. Lawler, J. J., Chang, P. C., Hong, W., Bae, J., Wu, P. C., & Chen, S. J. (2013). Going abroad: A multi-country study of HR policies, national IR systems, and union activity in foreign subsidiaries of American multinationals. *Industrial and Labor Relations Review*, 66(5), 1149-1171. **[SSCI]**
- 33. Lin, S. H., Huang, L. C., Cheng, P. F., Chang, C. C., **Chang**, **P. C.**, & Lin, C. S. (2013). The role of person and organizational variables in the three component model of occupational commitment. *Canadian Journal of Administrative Sciences*, 30(2), 115-126. **[SSCI]**
- 34. **Chang**, **P. C.**, Chien, J. C. & Lin, T. M. (2012). Perceptions of organizational politics and employees' turnover intention: The cross-level moderation effect of group interaction. *Journal of Macau University of Science and Technology*, 6(2), 67-81.
- 35. Chang, P. C. & Chen, S. J. (2011). Crossing the level of employee's performance: HPWS, affective commitment, human capital, and employee job performance in professional service organizations. *International Journal of Human Resource Management*, 22(4), 883-901. [SSCI]
- 36. Huang, I. C., Ho, C. M., Uen, J. F., Lin, L. S., & Chang, P. C. (2008). When volunteers don't help that much: The mediated moderation effect of volunteerism between high commitment human resource practices, organizational climate and strategic performance of temporary organizations. *International Journal of Strategic Management*, 8, 67-79.

## 會議論文

- 1. **Chang, P. C.** & Wu. T., & Chiang, C. C. (2020). Job autonomy and career commitment: Moderated mediation model of job crafting. Paper presented at the 2020 European Academy of Management Conference, December 6-8, 2020, Dublin, Ireland.
- 2. **Chang, P. C.** & Wu, T. (2020). Developmental human resource configuration, unique human capital and employee innovative work behavior: A multilevel moderated mediation model. Paper presented at the 2020 European Academy of Management Conference, December 6-8, 2020, Dublin, Ireland.
- 3. Sun, K. Y., Li, Y. C., & Chang, P. C. (2019). The relationship between job stress and employee deviant behaviors: The moderating effects of emotional stability and conscientiousness. 4<sup>th</sup> International Conference on Humanities Science, Management and Education.

- 4. Sun, K. Y. & Chang, P. C. (2019). An analysis about relationships among strengths-based psychological climate, employee engagement, and employee innovation performance. 4<sup>th</sup> International Conference on Humanities Science, Management and Education.
- 5. Ma, G. Y. & Chang, P. C. (2019). The impact of the leader-member exchange on innovation behavior: Psychological empowerment as a mediator and emotional intelligence as a moderator. 4<sup>th</sup> International Conference on Humanities Science, Management and Education.
- 6. Gao, X. X. Wu, T. & Chang, P. C. (2019). Research on humble leadership and employee voice behavior. 4<sup>th</sup> International Conference on Humanities Science, Management and Education.
- 7. Wu, T. & Chang, P. C. (2017). The Impact of work-family programs on work-family facilitation and role performance: The dual moderating effect of gender. Paper presented at 2017European Academy of Management Conference, June 21-24, 2017, Glasgow, UK.
- 8. **Chang, P. C.** & Wu, T. (2015). Do high-performance work systems really satisfy employees? Comparing two counteracting mediating mechanisms. 2015 Global Entrepreneurship and Innovation in Management Conference.
- 9. Lee, A. Y-P., Chen, I. H. ,& **Chang, P.C.** (2014). Sense of calling in the workplace: The moderating effect of organizational supportive climate. Paper presented at the 2014 Management Theory and Practice Conference, April 4-5, 2014, Japan.
- 10. **Chang P. C.** (2013). A study of emotional labor's emotional labor loading and job satisfaction: emotional intelligence as a moderator. Paper presented at the 2013 ICMIBI Conference, April 21-22, 2013, Singapore.
- 11. Lawler, J. J., **Chang**, **P. C.**, Hong, W., Bae, J., Wu, P. C., & Chen, S. J. (2012). Going abroad: A multi-country study of HR policies, national IR systems, and union activity in foreign subsidiaries of American multinationals. Paper presented at the 2012 IACMR Conference, June 20-24, 2012, Hong Kong, China.
- 12. Chen, I. H., Lee, Y. P., Chen, H. C., & Chang P. C. (2012). Where Does the Sense of Calling Come From? The examination of Individual and organizational Factors for Sources of Calling. Paper presented at the 2012 IACMR Conference, June 20-24, 2012, Hong Kong, China.
- 13. **Chang, P. C.** & Chen, S. J. (2011). Transformational leadership and organizational identification: The moderating effect of leadership and organization. Paper presented at the 7th Cross-Straits Conference on Organizational Behavior and Human Resource Development.
- 14. **Chang, P. C.** & Chen, S. J. (2011). Business strategy, HRM systems, and firm performance: A comparative study of Taiwan and China. Paper presented at the 2011 AIB Conference, June 24-28, 2011, Nagoya, Japan.
- 15. **Chang**, **P. C.**, Lin, L. S., Ho, C. M., & Lin, T. M. (2010). A multi-level exploration of group interaction, employees' perceptions of organizational politics, and turnover intention. Paper presented at the Asia Academy of Management conference. December 12-14, Macau.

- 16. Jan, B. C., **Chang**, **P. C.**, & Chen, S. J. (2010). The effect of transformational leadership, job satisfaction and organizational commitment: An example of the banking industry. Paper presented at the 6th Cross-Straits Conference on Organizational Behavior and Human Resource Development.
- 17. **Chang**, **P. C.**, Huang, P. C., & Chen, S. J. (2009). HRM practices, affective commitment, and job performance: A study of hair salon. Paper presented at the Academy of Management Meeting. August 7-11, Chicago, USA.
- 18. **Chang**, **P. C.**, Lin, L. S., Ho, C. M., & Lin, T. M. (2009). Comtextualizing perceived organizational politics: A multi-level exploration. Paper presented at the Academy of Management Meeting. August 7-11, Chicago, USA.
- 19. Guo, J. S., **Chang**, **P. C.**, Chen, S. J., & Huang, P. C. (2009). Factors affecting family business succession: An empirical study of Taiwan's family businesses. Paper presented at the 5th Cross-Straits Conference on Organizational Behavior and Human Resource Development, Shandong.
- 20. Lin, L. S., **Chang**, **P. C.**, Huang, I. C., Ho, C. M., & Uen, J. F. (2009). Managing temporary organizations: Human resource practices and strategic performance. Paper presented at the 5th Cross-Straits Conference on Organizational Behavior and Human Resource Development, Shandong.
- 21. Huang, I. C., Ho, C. M., Uen, J. F., Lin, L. S., & Chang, P. C. (2008). Contingent but Committed: HR Practices, Climate and Temporary Organizations Performance. Paper presented at the Academy of Management Meeting. August 8-13, Anaheim, California, USA.
- 22. Huang, I. C., Ho, C. M., Uen, J. F., Lin, L. S., & Chang P. C. (2008). When volunteers don't help that much: The moderated mediation effect of volunteerism between high commitment human resource practices, organizational climate and strategic performance of temporary organizations. Paper presented at the IABE-2008 Stockholm Summer Conference as well as for publication in International Journal of Strategic Management.
- 23. Lin, L. S., Chang, P. C., Uen, J. F., Ho, C. M., & Huang, I. C. (2008). Temporally Competent: High Commitment Human Resource Practices, Human Capital and Strategic Performance of Temporary Organizations. Paper presented at the BAI-2008 International Conference on Business and Information at JW Marriott Hotel Seoul, South Korea, July 07-09, 2008.
- 24. **Chang**, **P. C.**, Huang, P. C., Chen, S. J., & Lu, C. M. (2008). A multilevel approach on the relationship between HRM practices and employee job performance: A study on small-scale hairdressing organizations. Paper presented at the BAI-2008 International Conference on Business and Information at JW Marriott Hotel Seoul, South Korea, July 07-09, 2008.

## 其他專業資格/獎項/活動

- 1. 開灤集團有限責任公司高級管理人員管培訓講師: <組織變革和創新>
- 2. 中國太平保險(澳門)股份有限公司高級管理人員管培訓講師:<組織變革和創新>

- 3. 澳門航空高級管理人員管培訓講師:<組織結構和設計>、<組織文化>、<組織變革和創新>
- 4. 澳門地區在職進修人員短期培訓課程授課老師 <SPSS 軟件應用>
- 5. 澳門地區公務員短期培訓課程授課老師 (行政公職局) < SPSS 軟件應用>、< 調研與分析方法>
- 6. 澳門科技大學 COVID-19 抗疫期間優秀教學教師
- 7. 澳門社會科學期刊編輯委員
- 8. 中華民國斐陶斐榮譽學會會員
- 9. 國立中山大學優秀博士論文獎
- 10. 國立中山大學赴海外研究全額獎學金
- 11. Asia Pacific Journal of Management Journal 審稿者
- 12. International Journal of Manpower 審稿者
- 13. 組織與管理審稿者
- 14. 澳門科技大學學報審稿者